



The Milestone Society

CONFLICT OF INTEREST POLICY

1. Introduction

This policy shall apply to the Society's trustees and its executive committee. For the purposes of this policy, unless otherwise stated, reference to 'trustee' shall extend to members of the executive committee.

The Society trustees will make decisions based only on what's best for the Society. We do not allow personal interests, or the interests of people or organisations connected to trustees to influence these decisions.

There are 2 common types of conflict of interest:

- **Financial conflicts** - when a trustee, or person or organisation connected to them, could get money or something else of value from a decision by trustees. This does not include the payment of expenses.
- **Loyalty conflicts** - other reasons, a trustee might not be able to make decisions that are best for the Society.

Generally, a potential conflict of interest will occur when a trustee has a connection to another organisation or person that we have a financial, or other working arrangement with, either as:

- Family – his or her partner, child etc or:
- Organisation – as a trustee, board member, member of staff or similar.

2. Identifying Trustee Conflicts of Interest

Trustees shall declare any conflict of interest at the start of any meeting where a conflict of interest arises.

A record of any professional or personal interest that may make it difficult for a trustee to fulfil their duties impartially, or may create an appearance of impropriety, with any item on the agenda for that day's meeting is to be noted in the minutes of the meeting. Specifically:

- If a trustee is in any way, directly or indirectly, interested in a proposed transaction or arrangement with the organisation, s/he must declare the nature and extent of that interest to the other trustees
- If a declaration of interest proves to be or becomes inaccurate or incomplete, a further declaration must be made

- Any required declaration of interest must be made before the Society enters into the transaction or arrangement
- A declaration is not required in relation to an interest of which the trustee is not aware or where the trustee is not aware of the transaction or arrangement in question. For this purpose a trustee is treated as being aware of matters of which s/he ought reasonably to be aware.

If a trustee states a conflict of interest s/he will normally be requested to leave the meeting while the relevant agenda item is discussed.

3. Potential Trustee Conflict of Interest

A charity may pay and offer other material benefits, to one or more of its trustees to provide services to the charity, where a meeting of trustees reasonably believes it to be in the charity's best interests to do so. The services in question must be ones which the charity trustee provides in addition to carrying out normal trustee duties. Any such proposal would be treated on a case for case basis and would only be approved subject to compliance with the Society's Constitution and Charity Commission guidance.

Where an individual is not part of the decision making process, there is no direct conflict of interest. However, where he/she has a relationship with the organisation, or individual trustee/director, the perception could arise that the trustees haven't acted in the organisation's best interests, because of this.

4. Managing Trustee Conflict of Interest

To manage these issues, the Board will ask themselves these kinds of questions:

- Is this the best use we might make of our limited resources?
- If so, might anyone else be able to provide this service?
- If there are others, in terms of cost, quality, availability etc, who would be the best provider?

5. Recording Charity Trustee Decisions

Conflicts of interest will be recorded in the minutes, together with the key points and decision(s) made, in sufficient detail to enable a reader to understand the issue and the basis on which the decision was made.

6. Review

This policy and procedure shall be reviewed as required and at least every three years.

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